- Section 14.C. in MWG
- We still consider a setting with information asymmetries between the principal and agent.
- However, the effort is now perfectly observable.
- What is unobservable? An element arising after the contract is signed.
  - We will consider that the unobservable element is the disutility that the manager experiences from effort g(e), e.g., high or low, which only the manager observes.
  - Alternative: the manager observes the profitability of different effort levels.

- Principal's payoff:  $\pi(e) w$ ,
  - where profits  $\pi(e)$  are increasing in effort, but at a decreasing rate, i.e.,  $\pi'(e) > 0$  and  $\pi''(e) < 0$ ,

- No profits arise if the agent exert no effort,  $\pi(0) = 0$ .
- The principal is hence risk neutral.

# Indifference curve for the principal (isoprofit curve)



- The principal is better off the lower the salary the higher the effort shifts the principal's indifference curve southeast.
- An increase in effort keeps the principal's utility unaffected only if it is accompanied by an increase in his salary expenses (otherwise, he would be better off).

• Manager's payoff:  $u(w, e, \theta) = v(w - g(e, \theta))$ , where

- $g(e, \theta)$  measures the disutility from effort, and  $g(0, \theta) = 0$ .
- $g_e(e, \theta) \ge 0$ ,  $g_e(0, \theta) = 0$ , and  $g_{ee}(e, \theta) > 0$ , i.e., the cost of effort is increasing and convex in effort.
- g<sub>θ</sub>(e, θ) < 0, i.e., the cost of effort is lower for high states of nature θ<sub>H</sub> > θ<sub>L</sub>.
- g<sub>eθ</sub>(e, θ) ≤ 0, i.e., the marginal cost of effort is lower for high states of nature θ<sub>H</sub> > θ<sub>L</sub>.
- In addition,  $\nu^\prime>0$  and  $\nu^{\prime\prime}<0,$  thus implying that the agent is risk averse.

• For simplicity, we consider two types  $\Theta = \{\theta_H, \theta_L\}$  with associated prob. p and 1 - p.

### Disutility of effort



## Indifference curve for the agent



- The manager is better off as salary increases as effort decreases shifts of his indifference curve towards the northwest
- If effort is increased, the manager's utility is only unaffected if his salary increases.

- In this setting, a contract can specify a salary as a function of both effort and θ (since both are observable).
  - That is, a wage-effort pair (w<sub>H</sub>, e<sub>H</sub>) for state θ<sub>H</sub>, and similarly (w<sub>L</sub>, e<sub>L</sub>) for state θ<sub>L</sub>.
- In particular, the principal chooses these two pairs to solve

max 
$$p[\pi(e_H) - w_H] + (1 - p)[\pi(e_L) - w_L]$$

subject to 
$$pv(w_H - g(e_H, \theta_H)) + (1 - p)v(w_L - g(e_L, \theta_L)) \ge \overline{u}$$
  
(P.C.)

• Taking FOCs, we find

$$\begin{array}{ll} \partial w_{H} & -p + \gamma p v' \left( w_{H}^{*} - g(e_{H}^{*}, \theta_{H}) \right) = 0 \\ \partial w_{L} & -(1-p) + \gamma (1-p) v' \left( w_{L}^{*} - g(e_{L}^{*}, \theta_{L}) \right) = 0 \\ \partial e_{H} & p \pi' \left( e_{H}^{*} \right) - \gamma p v' \left( w_{H}^{*} - g(e_{H}^{*}, \theta_{H}) \right) g_{e}(e_{H}^{*}, \theta_{H}) = 0 \\ \partial e_{L} & (1-p) \pi' \left( e_{L}^{*} \right) \\ -\gamma (1-p) v' \left( w_{L}^{*} - g(e_{L}^{*}, \theta_{L}) \right) g_{e}(e_{L}^{*}, \theta_{L}) = 0 \end{array}$$

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- Why salaries w<sub>H</sub> and w<sub>L</sub> must be positive?
  - To guarantee acceptance under observably, i.e.,  $w_i^* = v^{-1} (\bar{u} + g(e_i, \theta_i))$  only if  $w_i^* > 0$  (This is true even if  $\bar{u} = 0$ ).
- Why effort level must be positive?
  - Suppose otherwise, i.e.,  $e_H = 0$ , Then FOC becomes

$$p \underbrace{\pi'(0)}_{>0} - \gamma \cdot p \cdot v'(w - g(0, \theta_H)) \cdot \underbrace{g_e(0, \theta_H)}_{=0}$$
$$= p \cdot \pi'(0) > 0$$

 Indicating that the marginal utility from increasing effort e<sub>H</sub> away from zero is positive for the principal.

• An analog argument applies if  $e_L = 0$  in the fourth FOC.

• Solving for  $\gamma$  in the two first FOCs and rearranging yields

$$\mathbf{v}'\left(\mathbf{w}_{H}^{*}-\mathbf{g}(\mathbf{e}_{H}^{*},\theta_{H})\right)=\mathbf{v}'\left(\mathbf{w}_{L}^{*}-\mathbf{g}(\mathbf{e}_{L}^{*},\theta_{L})\right)$$

in terms of marginal utility, which also entails

$$w_H^* - g(e_H^*, \theta_H) = w_L^* - g(e_L^*, \theta_L)$$

in terms of money, and

$$v\left(w_{H}^{*}-g(e_{H}^{*},\theta_{H})\right)=v\left(w_{L}^{*}-g(e_{L}^{*},\theta_{L})\right)$$

in terms of total utility.

 Hence, the risk averse agent obtains the same money, utility and marginal utility of money across states of nature (risk insurance).

 Given the P.C. must hold with equality (otherwise the principal could still reduce salaries retaining more profits)

$$pv(w_{H}^{*}-g(e_{H}^{*},\theta_{H}))+(1-p)v(w_{L}^{*}-g(e_{L}^{*},\theta_{L}))=\bar{u}$$

since  $v(w_H^* - g(e_H^*, \theta_H)) = v(w_L^* - g(e_L^*, \theta_L))$ , the P.C. becomes

$$pv(w_{H}^{*}-g(e_{H}^{*},\theta_{H}))+(1-p)v(w_{H}^{*}-g(e_{H}^{*},\theta_{H}))=\bar{u}$$

or  $v(w_H^* - g(e_H^*, \theta_H)) = \bar{u}$ , i.e., we can find salary  $w_H^*$  by doing the inverse  $w_H^* = v^{-1} (\bar{u} + g(e_H^*, \theta_H))$ .

• And similarly,  $v(w_L^* - g(e_L^*, \theta_L)) = \bar{u}$ .

- After finding salaries, let's turn to <u>effort levels</u>.
- Combining the third FOC

$$p\pi'(e_H^*) - \gamma pv'(w_H^* - g(e_H^*, heta_H))g_e(e_H^*, heta_H) = 0$$

with the first,  $-p + \gamma p v' \left( w_H^* - g(e_H^*, \theta_H) \right) = 0$ , yields

$$\pi'(\mathbf{e}_{H}^{*}) = g_{\mathbf{e}}(\mathbf{e}_{H}^{*}, \theta_{H})$$

- Similarly, combining the fourth and second FOCs obtains  $\pi'(e_L^*) = g_e(e_L^*, \theta_L).$
- In words, in state θ<sub>i</sub> effort is increased until the point in which marginal profits equal marginal disutility from effort.

• In particular, solving for  $\gamma \cdot p \cdot v'(\cdot)$  in both the third and first FOC yields, respectively

$$\gamma \cdot \mathbf{p} \cdot \mathbf{v}'\left(\cdot\right) = rac{\mathbf{p} \cdot \pi'\left(\mathbf{e}_{H}^{*}\right)}{\mathbf{g}_{e}\left(\mathbf{e}_{H}^{*}, \mathbf{\theta}_{H}
ight)}$$

and

$$\gamma \cdot \mathbf{p} \cdot \mathbf{v}'\left(\cdot\right) = \mathbf{p}$$

Setting them equal to each other yields

$$rac{p \cdot \pi'\left(e_{H}^{*}
ight)}{g_{e}\left(e_{H}^{*}, heta_{H}
ight)} = p$$

Which simplifies to

$$\pi'\left(\mathbf{e}_{H}^{*}\right) = g_{e}\left(\mathbf{e}_{H}^{*}, \theta_{H}\right)$$

• Graphical representation of the previous results under observably

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Figure

Optimal wage-effort pair (w<sup>\*</sup><sub>i</sub>, e<sup>\*</sup><sub>i</sub>) when state of nature is θ<sub>i</sub>, where i = {H, L}.



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• Let's now depict both wage effort pairs  $(w_H^*, e_H^*)$  and  $(w_L^*, e_L^*)$ .



since g<sub>eθ</sub> (e, θ) < 0, the marginal disutility of effort satisfies g<sub>e</sub> (e, θ<sub>L</sub>) > g<sub>e</sub> (e, θ<sub>H</sub>) implying that, in order to maintain utility level ū unaffected, the manager needs to be more significantly compensated for each additional unit of effort when the state of nature is θ<sub>L</sub> and θ<sub>H</sub>.



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- When only the manager observes the state θ, which contract will induce him to reveal to the principal the state θ voluntarily?
  - Can the principal still offer the same contract pairs (w<sub>H</sub>, e<sub>H</sub>) and (w<sub>L</sub>, e<sub>L</sub>), and achieve self-selection from the manager?
  - Not necessarily: In the previous figure, the manager in state θ<sub>H</sub> would have incentives to lie saying that it is θ<sub>L</sub>, since wage-effort pair (w<sub>L</sub>, e<sub>L</sub>) yields him a higher utility level.

• In addition, such a lie reduces the principal's profits.

- Given these problems, what optimal contract pairs should the principal offer?
  - We will have to redefine the principal's expected profit maximization problem, having P.C. conditions (as when  $\theta$  was observable)...

• but now add incentive compatibility (I.C., or self-selection) conditions.

 In particular, the principal chooses contract pairs (w<sub>H</sub>, e<sub>H</sub>) and (w<sub>L</sub>, e<sub>L</sub>) to solve

$$\begin{aligned} \max \quad p\left[\pi\left(e_{H}\right) - w_{H}\right] + (1 - p)\left[\pi\left(e_{L}\right) - w_{L}\right] \\ \text{subject to} \quad v\left(w_{H} - g(e_{H}, \theta_{H})\right) \geq \bar{u} \qquad (\mathsf{P.C.}_{H}) \\ \quad v\left(w_{L} - g(e_{L}, \theta_{L})\right) \geq \bar{u} \qquad (\mathsf{P.C.}_{L}) \end{aligned}$$

which we can alternatively write, using the inverse  $v^{-1}()$  on both sides of the inequality, as  $w_H - g(e_H, \theta_H) \ge v^{-1}(\bar{u})$ , and  $w_L - g(e_L, \theta_L) \ge v^{-1}(\bar{u})$ , respectively.

• What about the I.C. conditions?

$$w_H - g(e_H, \theta_H) \ge w_L - g(e_L, \theta_H)$$
 (I.C.<sub>H</sub>)

for the high type, where we have fixed  $\theta_H$  on both sides of the inequality.

And similarly for the low-type,

$$w_L - g(e_L, \theta_L) \ge w_H - g(e_H, \theta_L)$$
(I.C.<sub>L</sub>)

where we fixed  $\theta_L$  on both sides of the inequality.

• These incentive compatibility conditions are often referred to as *truth-telling* or *self-selection* conditions.

- Let's start solving the above maximization problem for the principal.
- **First step:** We can first simplify the problem by noticing that constraint PC<sub>H</sub> holds when all other constraints hold. In particular, from IC<sub>H</sub> and PC<sub>L</sub> we obtain

$$\begin{split} & w_{H} - g(e_{H}, \theta_{H}) \underset{IC_{H}}{\geq} w_{L} - g(e_{L}, \theta_{H}) \\ & \underset{\text{since } g(e_{L}, \theta_{H}) < g(e_{H}, \theta_{H})}{\geq} w_{L} - g(e_{L}, \theta_{L}) \underset{PC_{L}}{\geq} v^{-1}(\bar{u}) \end{split}$$

implying that constraint  $PC_H \left( w_H - g \left( e_H, \theta_H \right) \ge v^{-1} \left( \bar{u} \right) \right)$  must also hold.

• The principal's problem can then be restated as follows

$$\max p [\pi (e_H) - w_H] + (1 - p) [\pi (e_L) - w_L]$$
  
subject to  $w_L - g(e_L, \theta_L) \ge v^{-1}(\bar{u})$  (P.C.<sub>L</sub>)  
 $w_H - g(e_H, \theta_H) \ge w_L - g(e_L, \theta_H)$  (I.C.<sub>H</sub>)  
 $w_L - g(e_L, \theta_L) \ge w_H - g(e_H, \theta_L)$  (I.C.<sub>L</sub>)

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- Letting  $\gamma$ ,  $\phi_H$  and  $\phi_L$  be the Lagrangian multipliers for the three constraints, PC<sub>L</sub>, IC<sub>H</sub>, and IC<sub>L</sub>, respectively.
- Hence, Kuhn-Tucker conditions (with respect to w<sub>H</sub>, w<sub>L</sub>, e<sub>H</sub> and e<sub>L</sub>, respectively) are

$$\partial w_H$$
:  $-p + \phi_H - \phi_L = 0$  (1)

$$\partial w_L$$
:  $-(1-p)+\gamma-\phi_H+\phi_L=0$  (2)

$$\partial e_{H}$$
:  $p\pi'(e_{H}) - \phi_{H}g_{e}(e_{H},\theta_{H}) + \phi_{L}g_{e}(e_{H},\theta_{L}) = 0$  (3)

$$\frac{\partial e_L}{\partial e_L} = \frac{(1-p)\pi'(e_L) - (\gamma + \phi_L)g_e(e_L, \theta_L)}{+\phi_H g_e(e_L, \theta_H) = 0}$$
(4)

Step1B:

- Condition (1),  $-p + \phi_H \phi_L = 0$ , can be written as  $\phi_H = p + \phi_L$ , which is positive (even if  $\phi_L = 0$ ) since  $p \in (0, 1)$ .
  - Thus implying that the constraint associated to Lagrangian multiplier  $\phi_H$ , IC<sub>H</sub>, must hold with equality.

• That is,  $w_H - g(e_H, \theta_H) = w_L - g(e_L, \theta_H)$ 

• Second step: Let us now use conditions (1) and (2). Adding them, we obtain

$$(-p + \phi_H - \phi_L) + (-(1-p) + \gamma - \phi_H + \phi_L) = 0$$

which yields  $\gamma = 1 > 0$ .

- Therefore, its associated constraint, i.e., PC<sub>L</sub>, must hold with equality.
- That is,  $w_L g(e_L, \theta_L) = v^{-1}(\bar{u})$
- This result already helped us identify one of our unknowns:  $w_L = v^{-1} (\bar{u}) + g (e_L, \theta_L).$

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- Third step: Since two of the three Lagrangian multipliers are positive, φ<sub>H</sub> > 0 and γ > 0, then the remaining Lagrangian multiplier φ<sub>I</sub> = 0.
  - Proof: Suppose not, i.e., φ<sub>L</sub> > 0. Then, its associated constraint, IC<sub>L</sub>, must be binding (holding with equality).
  - We can now show that we would reach a contradiction.
  - First, substitute for  $\phi_H$  in condition (3) using the fact that  $\phi_H = p + \phi_L$  from condition (1). In particular, we can rewrite (3) as

$$p\pi'(e_H) - \underbrace{(p + \phi_L)}_{\phi_H} g_e(e_H, \theta_H) + \phi_L g_e(e_H, \theta_L) = 0$$

or

$$p\left[\pi'\left(e_{H}\right) - g_{e}(e_{H},\theta_{H})\right] + \phi_{L}\left[g_{e}(e_{H},\theta_{L}) + g_{e}(e_{H},\theta_{H})\right] = 0$$

- If φ<sub>L</sub> > 0, then φ<sub>L</sub> [g<sub>e</sub>(e<sub>H</sub>, θ<sub>L</sub>) g<sub>e</sub>(e<sub>H</sub>, θ<sub>H</sub>)] > 0 since the marginal cost of exerting e<sub>H</sub> units of effort is larger for the manager who faces a state of nature θ<sub>L</sub> than that facing θ<sub>H</sub>, i.e., g<sub>e</sub>(e<sub>H</sub>, θ<sub>L</sub>) > g<sub>e</sub>(e<sub>H</sub>, θ<sub>H</sub>).
- Therefore, the above condition entails

$$p\underbrace{\left[\pi'\left(e_{H}\right)-g_{e}\left(e_{H},\theta_{H}\right)\right]}_{\text{Negative}} + \underbrace{\phi_{L}\left[g_{e}\left(e_{H},\theta_{L}\right)-g_{e}\left(e_{H},\theta_{H}\right)\right]}_{\text{Positive}} = 0$$

or 
$$\pi'(e_H) - g_e(e_H, \theta_H) < 0$$
.

• We can similarly use  $\phi_H = p + \phi_L$  from condition (1), and  $\gamma = 1$ , to rewrite condition (4) as

$$(1-p)\pi'(e_L) - (1+\phi_L)g_e(e_L,\theta_L) + \underbrace{(p+\phi_L)}_{\phi_H}g_e(e_L,\theta_H) = 0$$

or

$$(1 - p) \left[ \pi'(e_L) - g_e(e_L, \theta_H) \right]$$
$$+ (1 + \phi_L) \left[ g_e(e_L, \theta_H) - g_e(e_L, \theta_L) \right] = 0$$

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- If φ<sub>L</sub> > 0, then (1 + φ<sub>L</sub>) [g<sub>e</sub>(e<sub>L</sub>, θ<sub>H</sub>) g<sub>e</sub>(e<sub>L</sub>, θ<sub>L</sub>)] < 0 since the marginal cost of exerting e<sub>L</sub> units of effort is smaller for the manager who faces a state of nature θ<sub>H</sub> than that facing θ<sub>L</sub>, i.e., g<sub>e</sub>(e<sub>L</sub>, θ<sub>H</sub>) < g<sub>e</sub>(e<sub>L</sub>, θ<sub>L</sub>).
- Therefore, the above condition entails

$$\begin{split} (1-p)\underbrace{\left[\pi'\left(e_{L}\right)-g_{e}(e_{L},\theta_{H})\right]}_{\text{Positive}} + \\ \underbrace{\left(1+\phi_{L}\right)\left[g_{e}(e_{L},\theta_{H})-g_{e}(e_{L},\theta_{L})\right]}_{\text{Negative}} = 0 \\ \text{or } \pi'\left(e_{L}\right)-g_{e}(e_{L},\theta_{H}) > 0. \end{split}$$

• We can, hence, summarize the conditions we obtained from rewriting (3) and (4) as follows

$$\pi'\left(\mathbf{e}_{L}\right) - g_{e}(\mathbf{e}_{L}, \theta_{H}) > 0 > \pi'\left(\mathbf{e}_{H}\right) - g_{e}(\mathbf{e}_{H}, \theta_{H})$$

- In addition, since  $\pi''(e) < 0$  and  $g_{ee}(e, \theta_H) > 0$ , thus implying that  $\frac{\partial^2(\pi(e) g(e, \theta_H))}{\partial e^2} < 0$ , i.e., function  $\pi(e) g(e, \theta_H)$  is concave in e.
- Alternatively, its first-derivative is decreasing in e, entailing that

$$\pi'(\mathbf{e}_{L}) - \mathbf{g}_{\mathbf{e}}(\mathbf{e}_{L}, \theta_{H}) > \pi'(\mathbf{e}_{H}) - \mathbf{g}_{\mathbf{e}}(\mathbf{e}_{H}, \theta_{H})$$

to hold it must be that  $e_H > e_L$ .

• Figure.



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• But if  $e_H > e_L$  and  $IC_H$  binds (as we showed a few slides ago), then  $IC_L$  must also bind. In particular, from  $IC_H$  binding we know that

$$w_H - g_e(e_H, \theta_H) = w_L - g_e(e_L, \theta_H)$$

which can be expressed as

$$w_H - w_L = g_e(e_H, \theta_H) - g_e(e_L, \theta_H) = \int_{e_L}^{e_H} g_e(e, \theta_H) de$$

Furthermore, ∫<sub>e<sub>L</sub></sub><sup>e<sub>H</sub></sup> g<sub>e</sub>(e, θ<sub>H</sub>)de < ∫<sub>e<sub>L</sub></sub><sup>e<sub>H</sub></sup> g<sub>e</sub>(e, θ<sub>L</sub>)de since the marginal disutility of effort satisfies g<sub>e</sub>(e, θ<sub>H</sub>) < g<sub>e</sub>(e, θ<sub>L</sub>) for all e.



• Hence, since  $\int_{e_L}^{e_H} g_e(e, \theta_L) de = g_e(e_H, \theta_L) - g_e(e_L, \theta_L)$ , we can rewrite the above expression as

$$w_H - w_L = g_e(e_H, \theta_H) - g_e(e_L, \theta_H) < g_e(e_H, \theta_L) - g_e(e_L, \theta_L)$$

or  $w_H - w_L < g_e(e_H, \theta_L) - g_e(e_L, \theta_L)$ , which entails

$$w_H - g_e(e_H, \theta_L) < w_L - g_e(e_L, \theta_L)$$

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ultimately implying that constraint IC<sub>L</sub> must be slack, i.e.,  $\phi_L = 0$ , which is our desired contradiction.

- Fifth step: After showing that  $\phi_L = 0$ , we can rewrite condition (1) as  $\phi_H = p + \phi_L = p$ .
- Substituting  $\phi_L = 0$  and  $\phi_H = p$  into conditions (3) and (4) yields

$$\pi'(e_H) - g_e(e_H, \theta_H) = 0$$
(5)

and

$$\pi'(e_L) - g_e(e_L, \theta_L) + \frac{p}{1-p} \left[ g_e(e_L, \theta_H) - g_e(e_L, \theta_L) \right] = 0$$
(6)

- Optimal effort levels  $e_H$  and  $e_L$  solve conditions (5) and (6).
- Optimal wage levels w<sub>H</sub> and w<sub>L</sub> solve conditions PC<sub>L</sub> and IC<sub>H</sub> with equality.
- Alternative approach to solve the principal's problem:
  - Solve the principal's problem ignoring condition IC<sub>L</sub>. Then, show that your result satisfies condition IC<sub>L</sub>.

### Hidden information - Comparison

- Comparing optimal effort levels with/without observably of types θ:
  - Similarity:  $e_H$  coincides with/without observably  $e_H = e_H^*$ , i.e., it still solves  $\pi'(e_H) = g_e(e_H, \theta_H)$ .
  - Difference:  $e_L$  doesn't coincide with  $e_L^*$ . In particular,  $e_L^*$  solves  $\pi'(e_L) = g_e(e_L, \theta_L)$  under observably, but now solves condition (6):

$$\underbrace{\left[\pi'\left(e_{L}\right)-g_{e}(e_{L},\theta_{L})\right]}_{+}+\frac{p}{1-p}\underbrace{\left[g_{e}(e_{L},\theta_{H})-g_{e}(e_{L},\theta_{L})\right]}_{-}=0$$

- The first term is only zero if  $e_L = e_L^*$ , but becomes positive for all  $e_L < e_L^*$ .
- The second term is always negative since  $g_e(e_L, \theta_H) < g_e(e_L, \theta_L)$  by definition.
- Thus, we must have e<sub>L</sub> < e<sup>\*</sup><sub>L</sub> for condition (6) to be zero (inefficiency due to asymmetric information).

## Hidden information - Comparison



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- This model helps us extend the model of competitive screening we analyzed in Chapter 13 (with firms offering contracts (w, t) to workers of two types) to...
  - settings in which a single firm offers contracts to the same two types of workers (high and low ability).

- For more details, see pages 500-501 in MWG.
  - It is just a matter of relabeling the principal's problem we described today.